The Honorable Eric H. Holder, Jr. Attorney General Robert F. Kennedy Building 950 Pennsylvania Avenue, NW Room 5111 Washington, D.C. 20530-2001

Dear Attorney General Holder:

On behalf of our communities and member businesses across the United States, we are writing today in support of the combination of American Airlines and US Airways and to ask the Department of Justice to settle the lawsuit currently preventing the carriers from forming the new American Airlines.

We support this combination because the new American will be a better airline with a solid financial foundation. As a result, the new American will be able to compete effectively with Delta, United, Southwest, and the ever-increasing number of smaller carriers, and the business community will have a more efficient and dependable partner for air transportation needs. More competition in the airline industry will help everyone, even as the new American delivers greater benefits to consumers, businesses, labor, and the local communities it serves.

With more than 6,700 daily flights to 336 locations in more than 50 countries around the world, the new American Airlines will offer more options to travelers, businesses and organizations. This expanded network is an asset for local businesses; the modern economy demands mobility and adaptability, and the new American will help connect businesses with customers wherever they are. Cities and towns will gain access to new markets through the expanded network of the new American, making their communities more attractive to new investment and helping their economies grow.

At the same time, the combination will provide job security for the more than 100,000 employees of the two airlines. These employees have endorsed the combination because they know that a better, more competitive American Airlines provides greater opportunities and benefits for them and their families. And these advantages extend far beyond the airlines: the men and women of the new American are the people who patronize our members' stores and live in our towns. Job security for them helps strengthen local economies around the country.

Finally, American and US Airways have always been a model of corporate citizenship in the communities they serve. There is no doubt that this culture of goodwill will continue with the new American. For these and many other reasons the Chambers of Commerce listed below offer their full support for this combination.

This combination will benefit the U.S. economy, the airline industry and local communities throughout the United States. Please allow the new American to compete for our business and serve our members.

Sincerely,

Glen Hamer President

Arizona Chamber of Commerce and Industry

Gary Toebben

CEÓ /

Los Angeles Area Chamber of Commerce

Toebben

President and CEO

Phoenix Chamber of Commerce

Barbara B./L

President and CEO

DC Chamber of Commerce

Larry K. Williams
President & CEO
The Beacon Council

William D. Talbert, III, CDME

President and CEO

Greater Miami Convention & Visitors Bureau

Paul Guzzi

President and CEO

Greater Boston Chamber of Commerce

Bob Morgan

President and CEO

Charlotte Chamber of Commerce

Heather C. Briccetti, Esq President and CEO

The Business Council of New York State

Mike Neal
President and CEO
Tulsa Regional Chamber

Robert C. Wonderling

President and CEO

Greater Philadelphia Chamber of Commerce

Gene Barr

President and CEO

Pennsylvania Chamber of Business and Industry

Barry E. Johnson

President and CEO

Greater Miami Chamber of Commerce

Theresa E. Mintle President & CEO

Chicagoland Chamber of Commerce

Daniel P. Mehan President / CEO

Missouri Chamber of Commerce and Industry

Debra P. DiLorenzo President and CEO

Chamber of Commerce Southern New Jersey

Fred Morgan

President and CEO

State Chamber of Oklahoma

Steven S. Bradley

Chairman

African American Chamber of Commerce of Pennsylvania, New Jersey and Delaware

Varsovia Fernandez

President and CEO

Greater Philadelphia Hispanic Chamber of Commerce

Vener Noh: Bull Vered Nohi-Becker

Executive Director

Philadelphia-Israel Chamber of Commerce

mus Iz. Morr President and CEO

Select Greater Philadelphia Chamber of Commerce

President and CEO

Fort Worth Chamber of Commerce

Jim Corcoran President and CEO

Fairfax County Chamber of Commerce

Amb. James C. Oberwetter

President and CEO

Dallas Regional Chamber

President and CEO

Fort Worth Metropolitan Black Chamber of Commerce

President and CEO

Virginia Chamber of Commerce